

[REDACTED]

From: Gair C (Cameron)
Sent: 09 September 2010 14:34
To: Stewart L (Lesley)
Cc: [REDACTED] J (Jackie); Duffy F (Frances); [REDACTED]
Fairweather S (Sharon)
Subject: TRBJB and FETA Spending Review Templates - CG Comments - 9 September 2010
Attachments: TRBJB - evidence base programme template for capital programme of spending review - 23 July 2010#2.doc; FETA - evidence base programme template for capital programme of spending review 2010 - 23 July 2010#2.doc

Importance: High

Lesley,

As discussed yesterday neither Bill nor I could recommend further savings from the proposed programmes of works, as we do not have detailed knowledge of the structures or the particular programmes of work (*Essentially whoever is setting the budget has to sign up that budget and the risks associated with it.*) However I did suggest some areas where FETA & TRBJB could be asked to explore further.

In the case of FETA you could ask them to review the implications of the following: -

- Delaying the Tower Wind Barriers (*£1.5M?? in 2014/15*) until 2015/16 or later.
- Delaying the Suspended Span Painting (*£6M in 2014/15*) to 2015/16
- Delaying the Resurfacing to the Main Span South (*£2.5M in 2013/14*) until 2015/16

Separating and delaying the Tower Wind Barriers from the Tower Impact Barrier (*which is essential to protect the Towers from possible damage due to HGV's*) would appear possible. FETA has already hinted that the Suspended Span Painting could be delayed in their submission. Delaying the Resurfacing to the Main Span South would likely lead to more pot-holing and the potential development of further cracking of the deck plates leading to more costly repairs, and is probably the least preferred of the 3 schemes to be subject to delay (*a one year delay rather than two years may be more acceptable to the Board*).

In the case of TRBJB there would be appear little scope for further savings (*other than possibly delaying Carriageway Resurfacing in 2014/15 - £0.75M which would again likely lead to more pot-holing and traffic disruption*), as most of the costs are associated with the Pier Collision Protection. Jacobs have carried out a risk assessment together with a cost benefit analysis and a design developed (*taking into account the maximum tolerable risk*) to protect piers 31 to 33 against the risk of collision loading from shipping of a certain size. This is similar to the approach adopted by the FRC Team. Now that the risk is known, the work should be carried out within a reasonable timescale. I would suggest that delaying the work for 4 years would be unacceptable – at best you might ask them to review delaying the work for 6 months but you should bear in mind that any delay leaves the bridge vulnerable to impact collision from shipping which could lead to catastrophic collapse of several spans with serious traffic disruption and loss of life (*therefore I wouldn't suggest any delay*).

As Bill alluded to previously both FETA & TRBJB should probably review their management structures and practices e.g. double-time working on Sundays, etc. I understand you may be carrying out a review of your own, and I indicated some thoughts of my own yesterday's meeting. Therefore it would be worthwhile speaking to Bill and me during this review process. Bill is returning from leave next week, and we could speak further on this subject or the CSR if you wish.

Regards

Cameron

Cameron B Gair

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Strike it Out: [preventing bridge strikes](#)

From: Stewart L (Lesley)
Sent: 09 September 2010 10:26
To: Gair C (Cameron)
Cc: [REDACTED] McAllister J (Jackie); Duffy F (Frances); [REDACTED] Fairweather S (Sharon)
Subject: FW: TRBJB and FETA Spending Review Templates

Cameron

We met to discuss these templates yesterday following a request for advice from Sharon Fairweather on any scope for reduction in the capital programme across both bridges. At our meeting yesterday we discussed these in detail and you agreed to provide your views on this.

I attach the SR2010 capital submissions that have gone forward for FETA and Tay.

Many thanks and best regards

Lesley

Lesley Stewart
Trunk Roads Policy Manager
Strategy & Investment



From: [REDACTED]
Sent: 23 July 2010 17:06
To: Fairweather S (Sharon)
Cc: Duffy F (Frances); [REDACTED] Stewart L (Lesley)
Subject: TRBJB and FETA Spending Review Templates

Sharon,

I attach the Tay Road Bridge Joint Board comprehensive spending review template. (This means we have not had to resort to the extension we initially thought would be required.) I also attach a slightly updated version of the FETA material.

[Redacted]

[Redacted]
Strategy & Investment
[Redacted]